

Follow-Up Report

IT Project Management Processes

Department of Technology, Management, and Budget (DTMB)

Report Number: 071-0585-16F

Released: August 2018

We conducted this follow-up to determine whether DTMB had taken appropriate corrective measures in response to the four material conditions and three reportable conditions noted in our February 2017 audit report.

| Prior Audit Information | Follow-Up Results | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------|-----------------------------------|--|
| | Conclusion | Finding | Agency Preliminary Response | |
| Finding #1 - Material conditionFull implementation of envisioned project management organizational structure needed.Agency agreed. | Partially complied | Material condition still exists. See <u>Finding #1</u> . | Agrees | |
| Finding #2 - Material conditionControls to ensure continuous process improvement needed.Agency agreed. | Partially complied | Material condition still exists. See <u>Finding #2.</u> | Agrees | |
| Finding #3 - Material condition Consistency needed in executing projects as described in the project management plan. Agency agreed. | Partially complied | Material condition still exists. See <u>Finding #3</u> . | Agrees | |

| Prior Audit Information (Continued) | Follow-Up Results | | | |
|---------------------------------------------------------|--------------------|---------------------------------------------------------------------|-----------------------------------|--|
| | Conclusion | Finding | Agency Preliminary Response | |
| Finding #4 - Material condition | | | | |
| Improved tracking of performance data needed. | Complied | Not applicable | | |
| Agency agreed. | | | | |
| Finding #5 - Reportable condition | | | | |
| Improved project initiation and planning needed. | Partially complied | Reportable condition still exists. See <u>Finding #5</u> . | Agrees | |
| Agency agreed. | | | | |
| Finding #6 - Reportable condition | | D | | |
| Enhanced project closure activities needed. | Partially complied | Reportable condition still exists. See <u>Finding #6</u> . | Agrees | |
| Agency agreed. | | | | |
| Finding #7 - Reportable condition | | | | |
| Organizational training plan needs further development. | Complied | Not applicable | | |
| Agency agreed. | | | | |

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